



Corporate Guidance 2026 - Updated

PT Perusahaan Gas Negara Tbk



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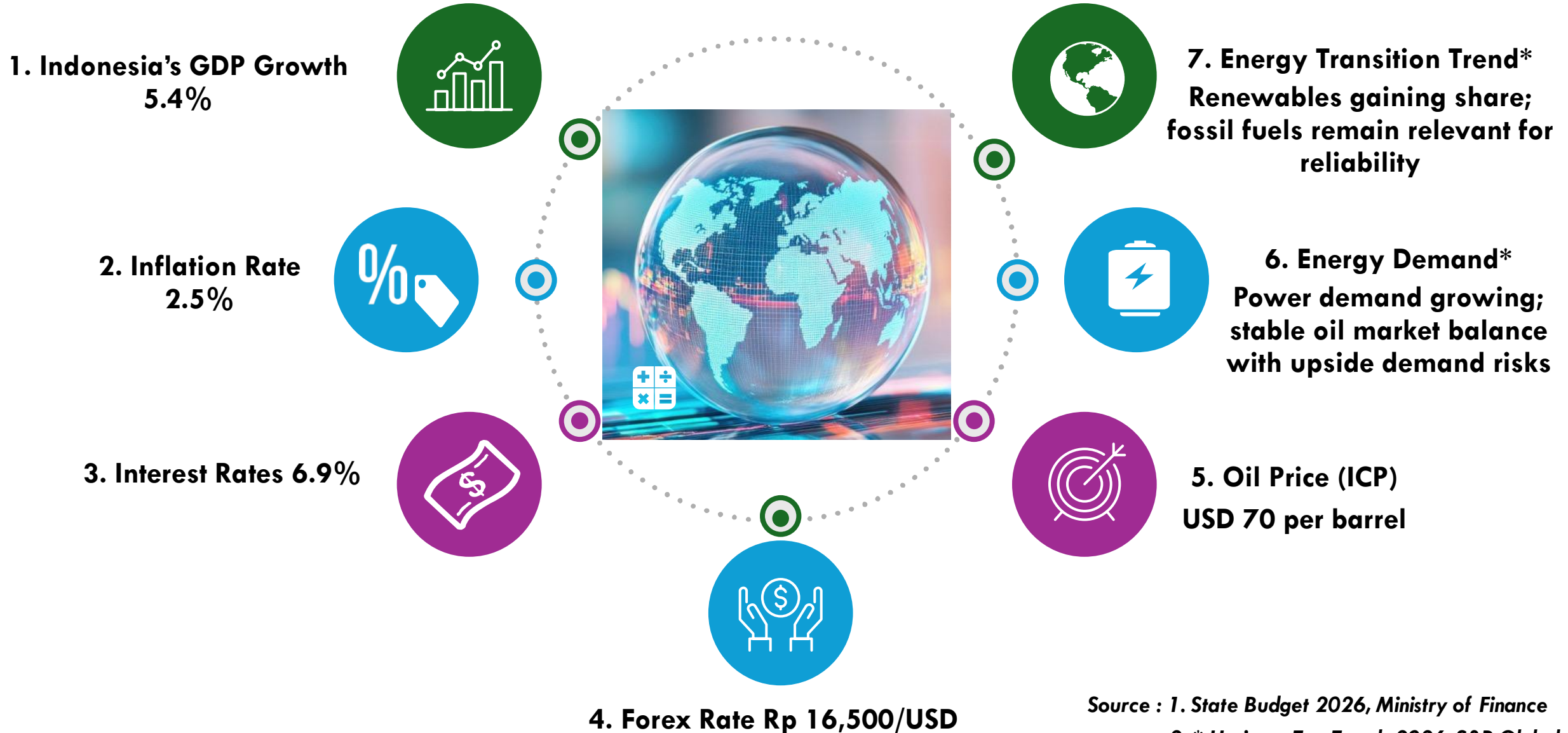
- 07 Human Capital Management & Information Communication Technology**

This presentation contains statements that may be considered forward-looking, thus the Company's actual results, performance or achievements may differ from those obtained through forward looking statements; which, among other things, are results from national and regional economic and political changes, changes in foreign exchange rates, prices, demand and supply of commodity markets, changes in corporate competition, changes in laws or regulations and accounting principles, policies and guidelines, as well as changes in assumptions used in making the forward looking statements.

In this document, PT Perusahaan Gas Negara Tbk is abbreviated into "PGN", The terms of "the Company", "PGN Group", "Subholding Gas", "Pertamina Gas Negara", are associated with PT Perusahaan Gas Negara Tbk.

Number annotation in this Report applies the writing rules applicable in Indonesian language.





Source : 1. State Budget 2026, Ministry of Finance
2. * Horizons Top Trends 2026, S&P Global



Government Mission – Asta Cita

Strengthening the country's defence and security system, encouraging national independence through self-sufficiency in food, energy, water, sharia economy, digital economy, green economy, and blue economy.

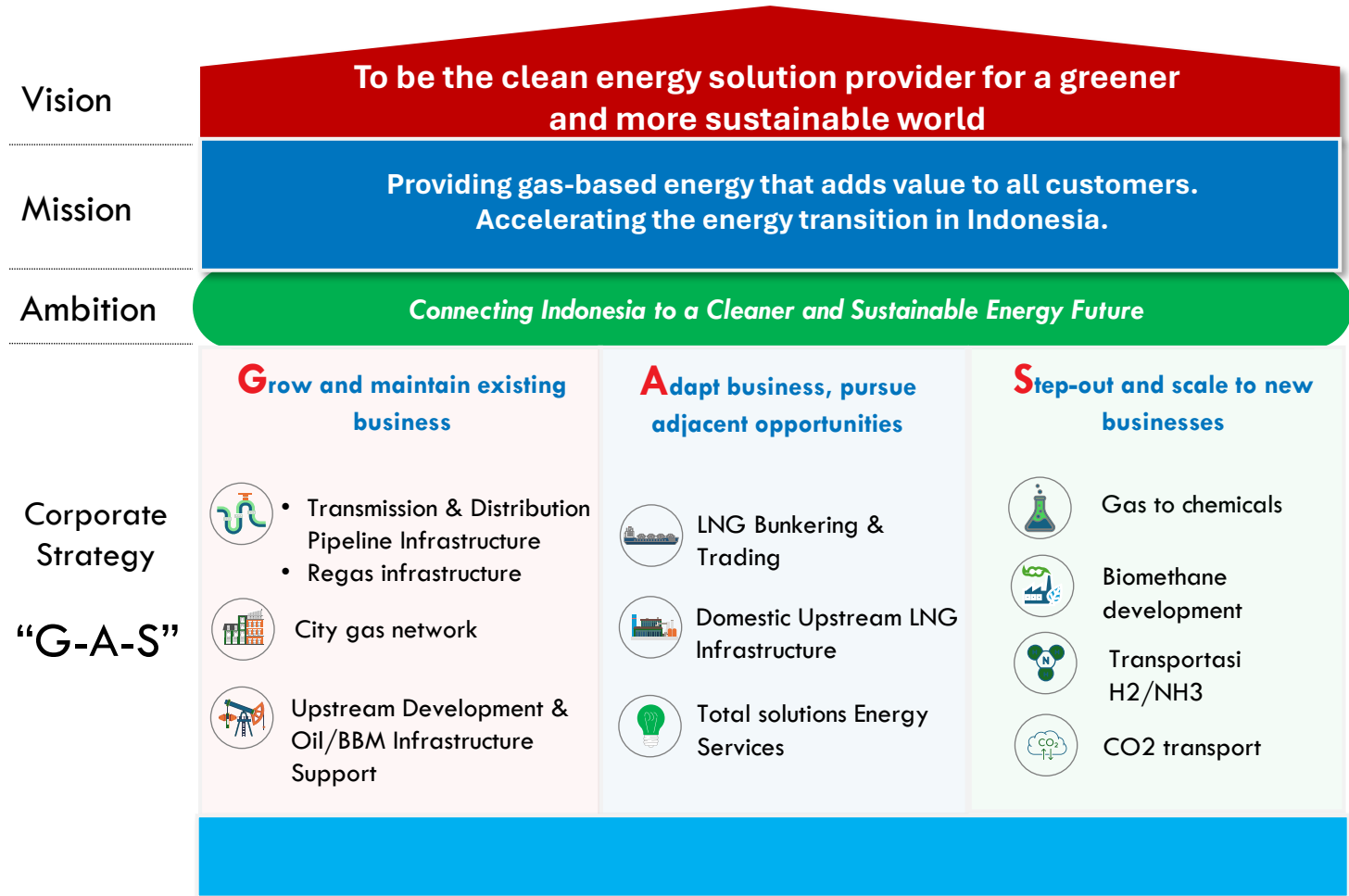
1 Energy Self-Sufficiency

- Building oil refinery, ethanol production facility, gas receiving terminal, gas transmission and distribution network.
- Extending conversion of gasoline to gas and electricity for vehicles.

2 Green Economy

Accelerating decarbonization to achieve NZE target.

PGN's vision & mission is inline with Government's mission Asta Cita to ensure natural gas availability in energy transition era



“Preparing Gas as Fuel Transition”

1. Securing national gas supply & develop integrated gas infrastructure
2. Integrating gas/ LNG portfolio & infrastructure development (incl. city gas)
3. Starting Low Carbon Business by accelerating methanol & biomethane sales through synergy with Pertamina Group and by developing CCUS/CCS transmission.



Strategic Focus 2026

1. **Secure the gas ecosystem by implementing HSSE, operation reliability, cyber security and asset integrity.**
2. **Strengthen PGN's role as an integrated gas and LNG player across the full value chain, covering pipeline gas, LNG infrastructure and operations (including FSRU), gas trading, and downstream market development.**

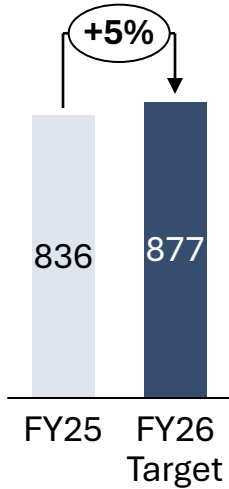


3. **Drive measured growth & value creation through asset monetization, selective expansion, and portfolio shaping.**
4. **Prepare long-term growth engines including business related to LNG, gas to chemicals, biomethane, and unconventional gas.**

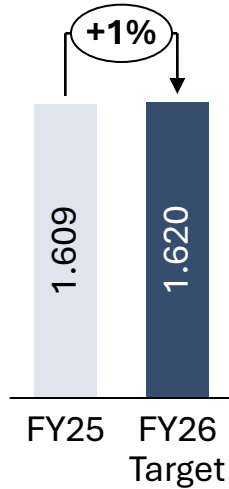


• Subject to Final Approval of RKAP 2026

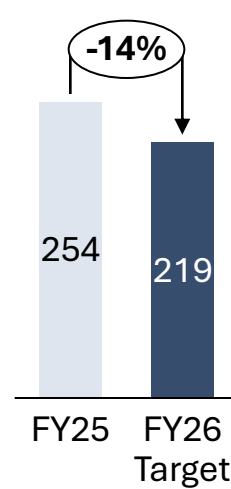
Gas Trading (BBTUD)



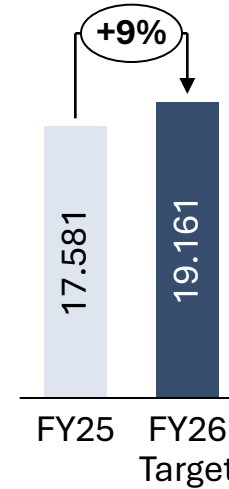
Gas Transmission (MMSCFD)



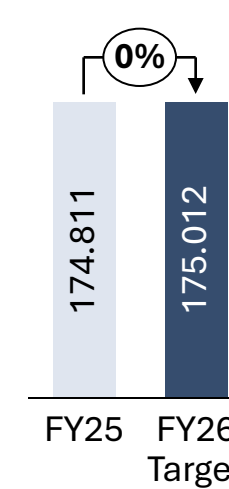
Regasification (BBTUD)



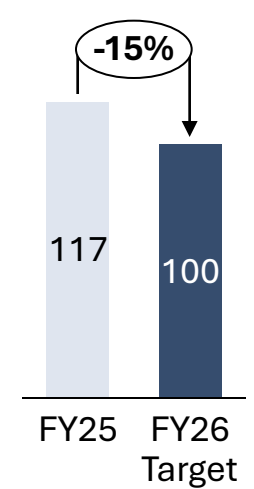
Oil and Gas Lifting (BOEPD)



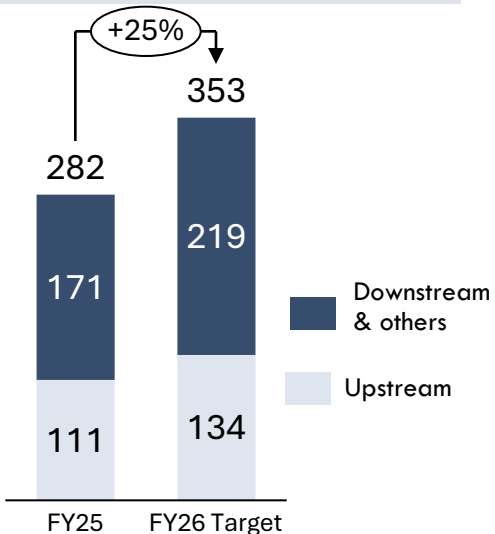
Oil Transportation (BOEPD)



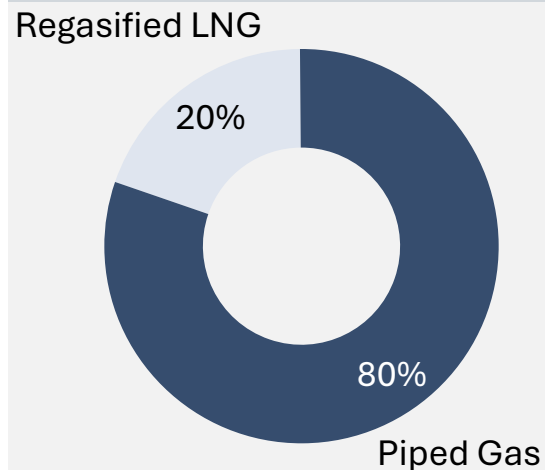
LPG Processing (TPD)



Capex (US\$ Million)



Gas Source Mix



HSSE & Sustainability

	Number of Accident (NoA)	0
	Emission Reduction Ton CO2eq)*	35,000

*GHG Scope 1 and Scope 2

Key Assumptions*

1. Economic Growth	5.4%
2. Inflation Rate	2.5%
3. Exchange Rate (Rp/US\$)	Rp16,500,-
4. Oil Price (ICP)	US\$ 70/barrel

Challenges

- Security of supply for long-term
- Infrastructure connectivity
- Regulations harmonization
- Global Economic volatility
- Global crude price volatility
- Affordability to pay for regasified LNG



Strategic Projects / Initiatives 2026

Transmission & Distribution and Regas Infrastructure

- Developing customer attachment for commercial, industry and small industry,
- Completion of oil pipeline Cikampek-Plumpang development
- Preparing Tegal- Cilacap gas pipeline
- Gas pipeline extension Sei Mangke
- LNG Storage Facilities for East Java LNG Terminal

City Gas Network

Expanding city gas network in Java and Sumatera region

Midstream Infrastructures

Providing retail CNG and retail LNG in the form of CNG cylinder, LNG hub retail, trucking, VGL (vertical gas liquid) tank..

Upstream Infrastructures

- Drilling activities in WK Pangkah, WK Ketapang, WK Fasken
- PSC Extension WK Bangkanai, and Exploration WK Pangkah & WK Pekawai,
- Workover, 3D seismic & processing WK Pangkah.
- FEED, G&G study & AMDAL

LNG Infrastructure

- LNG Hub & Storage Arun (safety device in loading arm & marine boil of gas recovery compressor)
- LNG facility for electricity in Eastern part of Indonesia

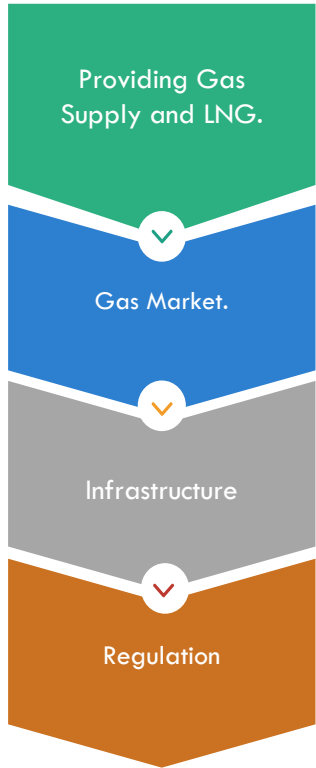
Low Emission Initiatives

Developing Biomethane and Gas Derivatives





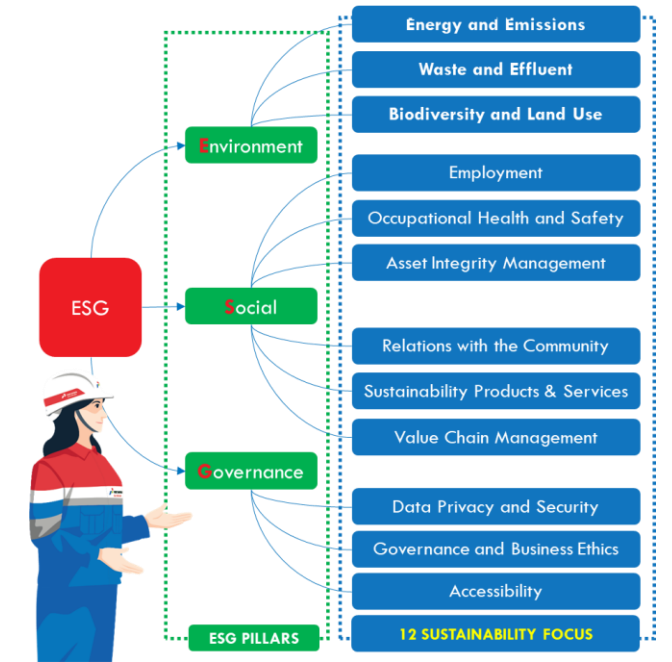
Managing Risk



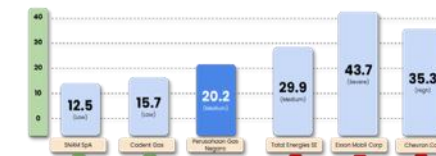
- a. Gas supply optimization
 - b. LNG infrastructure optimization to operate in full capacity
 - c. Advocacy to stakeholders about the role of Subholding Gas as natural gas provider
- Engagement through customers to address the issue of Ability to Pay
 - Advocacy to stakeholders about the strategic role of Subholding Gas in integrating supply and demand.
 - Advocacy on the regulation related to gas supply and LNG as well as the gas business economics.

Implementation of Business Continuity Plan in accordance with BCMS ISO 22301:2019

Sustainability



Sustainalytics ESG Risk Rating



 **PERTAMINA**
Gas Negara



 **PERTAMINA**
GAS NEGARA

Human Capital Management & Information Communication Technology

Human Capital Management & Information Communication Technology



**Employee
Engagement
rate**

87.47%

**Employee
Turnover rate**

2.58%

Vacancy rate

<10%



Cyber Security

100%



Thank You

Headquarter

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